



Variable Analysis

1) Define the Problem

- a) Identify the problem you are trying to solve
- b) Determine the primary variable:
 - i. What does failure look like?
 - ii. What measurable property do you want to change?
 - iii. Can you define the problem using a more specific variable?

2) Describe the problem in detail

- a) Closely observe the problem
- b) Understand the pattern of failure:
 - i. When did the problem begin?
 - ii. How often does the problem occur?
 - iii. Where does the problem first occur?
 - iv. When/where don't you see the problem?

3) Expand the Variable Tree

- a) Develop each layer of sub-variables by understanding how the process works:
 - i. How is the process designed to control the primary variable?
 - ii. What else determines the value of the primary variable?
- b) Can we combine any of the sub-variables?



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4) Eliminate Sub-Variables from the Tree

- a) Determine the value that each sub-variable must be to prevent the problem from occurring:
 - i. What is the relationship between each sub-variable and the primary variable?
- b) Eliminate sub-variables that do not contribute to the problem:
 - i. What is the actual value of the sub-variable during failure? During non-failure?
 - ii. Can you use the pattern of failure to eliminate variables?
- c) Repeat Steps 3 and 4 for the remaining sub-variables until you have found the out-of-spec sub-variable(s) that can be directly controlled:
 - i. Can the pattern of failure help you prioritize which variables to expand first?
 - ii. Can you explain directly how the out-of-spec sub-variable(s) contribute(s) directly to the problem?
- d) If you get stuck:
 - i. Have you eliminated a sub-variable that you should not have?
 - ii. Have you missed a sub-variable?

5) Implement the Solution

- a) Design and implement a simple solution
- b) Verify the impact of the solution